



STATE OF NORTH CAROLINA
DEPARTMENT OF TRANSPORTATION

JOSH STEIN
GOVERNOR

DANIEL JOHNSON
SECRETARY

December 16, 2025

WBS No.: GMR10.CAB.1P, GMR10.CAB.2P
CONTRACT NO.: MJ00087
BID LETTING DATE: December 3, 2025
COUNTY: Cabarrus
DESCRIPTION: Flagging for NCDOT Maintenance Operations at Various Locations on
Primary and Secondary Routes

L & E Management Services, LLC
PO Box 2317
Pembroke, NC 28372

Dear Sir/Madam:

L & E Management Services, LLC has been awarded the above-mentioned project. Your bid proposal indicated adequate participation to satisfy the advertised combined MBE/WBE goal of 0%.

NCDOT shall proceed with award of the above project to your firm in the amount of \$76,775.00. Before final recommendation can be submitted for approval, we must receive the following items from you:

- A Certificate of Public Liability and Property Damage Insurance for the coverage as stated in Section 107-15 of the NCDOT Standard Specifications. This certificate must include the NC Department of Transportation as an additional insured on the policy.

Please submit the above items to the following address:

Ms. Tanya Almond
716 West Main Street
Albemarle, NC 28001

No further action will be taken until we receive the correspondence listed above. Work will be assigned by Ryan Mullis. He can be reached at (980) 287-0040. No time extensions will be considered for delays in scheduling the Preconstruction Conference except as authorized by Section 108-10 of the Standard Specifications.

Mailing Address:
NC DEPARTMENT OF TRANSPORTATION
DIVISION 10
716 WEST MAIN ST.
ALBEMARLE NC, 28001


Telephone: (704) 983-4400
Fax: (704) 982-3146
Customer Service: 1-877-368-4968

Location:
716 WEST MAIN ST.
ALBEMARLE NC, 28001

Website: www.ncdot.gov

If you have any questions, please contact me at (704) 983-4400.

Sincerely,

DocuSigned by:

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Jason Brooks
Division Contracts Engineer

cc: Kimberly Pellom-Fennell, DBE Manager
Felix Obregon, PE, Division Engineer
Sean Epperson, PE, Deputy Division Engineer
Michael Mariano, PE, Division Maintenance Engineer
Cary Fine, PE, Assistant Division Maintenance Engineer
Marc Morgan, PE, District Engineer
Ryan Mullis, Cabarrus Maintenance Engineer